

ONTARIO, OREGON STRATEGIC PLAN

Strand: Growth									
Goal: Ontario has the potential to grow. We will make responsible choices to assist that growth and proactively plan for a sustainable future.									
Measurements of Success for the Goal									
Strategy 1: Focus on the airport									
Activities	Resources Needed (e.g. cost, equipment)	Timeline			Person/Entity Responsible & Involved	Measureable Outcome/Evidence of Success			
		Short/Long	Start Date	End Date		Description	Present	Target	Complete
Connect fiber to the airport	Contract	Short	Jul-19	Summer 2020	Airport, Administration, Jacobs, LS Networks	The airport is now connected to fiber.			Yes
Add sewer lines to the airport	Contract	Short	Jul-19	Spring 2020	Airport, Administration, Jacobs	Extend sewer lines to the airport and Aviation Program. Lines will also be extended to provide sewer to future hangars			In progress
Revise hangar leases	Code amendment	Short	Jul-19	July 2020?	Airport, Administration	Designate additional signers			In progress
Build more hangars	Public, private	Long			Airport	Find solutions to enable hangar building. Possibly by down costs to make it affordable for builders			Pending
Update the Airport Development Plan	\$300,000	Long	Jan-20	2022?	Administration, Airport	Adam is looking at the possibility of doing a partial update to the existing plan	16 years out of date	Complete Update	In progress
Make the Airport Manager a full-time position	PT to FT	Short	Jul-20	NA	Administration, Airport, Finance	The Budget Committee approved the change to a full-time Airport Manager	Part time	Full time	Yes
Move co-located federal agencies to the NW corner	Capital	Long			Airport	The BLM is looking to speed up the process to build a new office.	Agencies spread across the airport	All agencies located at the NW corner	In progress
Promote the airport for development		Long			Airport, Administration				Pending
Strategy 2: Prepare for city expansion									
Activities	Resources Needed (e.g. cost, equipment)	Timeline			Person/Entity Responsible & Involved	Measureable Outcome/Evidence of Success			
		Short/Long	Start Date	End Date		Description	Present	Target	Complete
Replace SDCs with traffic impact fees	Ordinance to suspend SDCs and reinstate TIFs	Short			Community Development	SDC funds are limited in their availability and could drive away residential development. TIFs will have a greater availability.	SDCs	TIFs	Pending

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		Short/Long	Start Date	End Date		Description	Present	Target	Complete
Develop the west side of the airport as an industrial center	Updated Airport Layout Plan and Capital	Long			Administration, Community Development	Dan and Adam have started to look at the possibility of the industrial center.			On hold
Incentives for property improvement	Housing incentive program	Long	2017		City Council, Community Development, Finance	The Housing Incentive Program saw record numbers in 2019. Finance utility improvements for residences.	11 total applications		In progress
Increase water and sewer capacity	Water Master Plan, public funding	Both	2019		Jacobs (Water/wastewater)	The water master plan is under development. Water is planning to add an additional cassette)	2 cassettes	3 cassettes	In progress
Utility extension to strategic areas	Funding	Long			City Council, Administration, Community Development, Jacobs	Identify which areas are prime for expansion and invest in extending services			Pending
Strategy 3: Improve existing infrastructure									
Activities	Resources Needed (e.g. cost, equipment)	Timeline			Person/Entity Responsible & Involved	Measurable Outcome/Evidence of Success			
		Short/Long	Start Date	End Date		Description	Present	Target	Complete
Sidewalk fill-in	Grants	Long			Jacobs (Streets)	Work with residents and businesses to construct sidewalks; specifically in areas of high traffic and school routes	Patchy	Complete sidewalk for school routes/high traffic areas	Pending
E. Idaho underpass street repairs	Funding	Long			Jacobs (Streets)	Street repair under the E. Idaho underpass. This is part of the CIP			Pending
NE 2nd Street rebuild	Funding	Long	Apr-20	Oct-20	Jacobs (Streets)	Construction on SE 2nd has begun	Disrepair	Full rebuild	In progress
Build up, not out		Long				Work to improve existing property. Need more direction.			Pending